## Acumen Leadership Work*Styles*<sup>™</sup> (LWS)

#### LEADERSHIP DEVELOPMENT

# Improve a manager's ability to lead with valid, relevant, and personalized feedback



Show executives and managers how their styles combine to shape their leadership performance.

#### WHAT IS LEADERSHIP WORKSTYLES?

Leadership Work*Styles* is a multi-rater development assessment tool that measures the thinking and behavioral styles that impact a manager's ability to lead. This tool provides leaders with highly personalized feedback on how their ways of acting and reacting to people and situations shape their effectiveness.

#### HOW DOES LEADERSHIP WORKSTYLES WORK?

Leadership WorkStyles offers selfmotivated leaders a personal styles assessment with feedback from self and others. Survey results are analyzed to develop standardized scores for leaders along the 12 Circumplex styles. A profile based on self-reports and descriptions by others is generated to graphically illustrate the leader's behavior along such styles as Self-Actualization, Approval, and Competition. The leader's profile is then analyzed in terms of 6 clusters or sets of styles. The shape of the leader's overall profile is determined by his or her primary, secondary, and in some cases, tertiary clusters. This way, a feedback report can be developed for the leader in consideration of his/her particular

combination of styles. Drawing from a large database of information on leaders' behavior, a detailed feedback report is generated that describes the relative effectiveness or ineffectiveness of the leader's patterns of behavior.

paper scan-form

nternet data collection (IDC)

accreditation required

#### **APPLICATIONS**

Leadership Work*Styles* can be used for:

- Providing leaders with insights into their personal styles
- Showing leaders how their styles combine to shape their leadership performance
- Developing leaders' capacity to monitor and modify their behavior
- Offering leaders feedback to help them develop into positions of greater responsibilities

#### WHO SHOULD EXPERIENCE LEADERSHIP WORKSTYLES?

Leadership Work*Styles* is appropriate for executives, managers, and leaders who would like to develop and grow to realize their full potential.

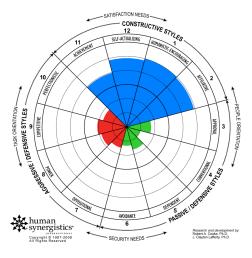


#### PRODUCT INFORMATION SHEET

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#### Figure 1: Most Effective Leaders



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#### ACCREDITATION

LWS requires accreditation from Human Synergistics before materials can be purchased. The Styles Accreditation Program is pre-approved for International Coach Federation (ICF) Continuing Coach Education (CCE) units and HR Certification Institute<sup>®</sup> recertification credit hours.

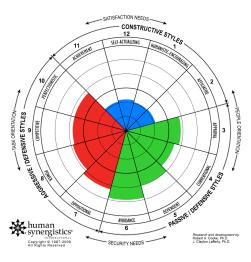




This program has been approved for 21.75 (HR (General)) recertification credit hour toward aPHR<sup>™</sup>, aPHRi<sup>™</sup>, PHR<sup>®</sup>, PHRca<sup>®</sup>,

PHR<sup>®</sup>, GPHR<sup>®</sup>, PHRi<sup>™</sup> and SPHRi<sup>™</sup> recertification through the HR Certification Institute.

Figure 2: Least Effective Leaders



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Creators of the Organizational Culture Inventory<sup>®</sup>, Desert Survival Situation™, Life Styles Inventory<sup>™</sup> and Leadership/Impact<sup>®</sup>.